THE INTEGRAL MANAGEMENT SOCIETY

Activity Report 2025

Frontier capabilities, preservation and transformation

Genève · First fully operational financial year · Approved 3 August 2026

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EXECUTIVE SUMMARY

A year of consolidation, not dispersion

2025 identified capabilities born in frontier contexts, documented their provenance, and put them at the service of research, institutions and contemporary transformations.

ARCHITECTURE OF THE ACTIVITY

Five interconnected institutional poles

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- Research and innovation — Tegrity.AI and its frontier research lines.
- Living frontier capabilities — communities of practice in Totonacapan and the Maestrazgo.
- Preservation during transformation — archiving, digitization and custody of threatened heritage.
- Institutional translation — Geneva, the United Nations, universities and international ecosystems.
- Provenance, attribution and restitution — a transversal principle governing every line of work.

TEGRITY.AI

Exploratory research and a public corpus

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STRUCTURAL

Structural Awareness

The capacity to recognize a system's real structure before acting: dependencies, bottlenecks and tacit knowledge.

REGIME

Regime Awareness

Study of when the conditions that made a system reliable change; archiving of the historical GEPLAN, xSeil and Phylons capabilities.

FRONTIER2

Frontier technical archives

Custody, without commercial valuation, of systems developed under strong constraints, for use by researchers and institutions.

La Bola de Oro and living heritage

- Inspection of the workshop and premises, photography of machines, tools and molds, and the start of a capability inventory for La Bola de Oro (Papantla, 1898).
- Archival and digitization work: photographs, invoices, notarial deeds, correspondence and a biography of Genaro Vargas Tapia.
- Research on the Posada Humboldt, documented as a hospitality establishment since 1923.
- A Census of Arts and Trades proposal delivered to the Centro de las Artes Indígenas, and an exploratory AI & Ancestral Wisdom framework presented to the Veracruz state government.

MAESTRAZGO

Comparative transatlantic historical research

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- Study of a European frontier community and its possible links to Mexico through migration, trades and family networks (Abril, Cortés, Montull, Molins, Fabregat, Buil).
- Territorial travel and reconnaissance in La Salzadella, Sant Mateu, Xert, La Jana and the Alto Palancia.
- The family home in Colonia Segarra is set up as a house-archive, with minimal conservation interventions.
- 2025 produced mainly preparatory work: source inventory, photographs and first records, laying the groundwork for a stronger 2026 research programme.

Communication and field presence

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FITUR

FITUR Madrid

Preparation and communication support to the Mexican and Veracruz delegations around cultural tourism and Totonacapan.

MWC

MWC and Talent Arena

Monitoring of network APIs, AI, cybersecurity and digital talent; content for Talent for Europe.

ESTONIA

Latitude59 and CyCon

Observation of the Estonian innovation ecosystem and of international cybersecurity, within Talent for Europe.

GENEVA AND THE UNITED NATIONS

Institutional development and international presence

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- 16 June–9 July 2025: 59th session of the Human Rights Council (HRC59), Palais des Nations.
- 20 June: «Digital Technologies, Elections & Human Rights»; 24 June: closed roundtable on migration and digital technologies.
- 23–27 June: 20th annual meeting of the Internet Governance Forum, as a civil-society delegation.
- Additional participation in UNGP consultations and in UNECE WP.6, alongside events in Geneva's innovation ecosystem.

DIAMOND INSIDE

Diamond Inside's methodological reflection drew on the founders' prior professional experience in the Swiss high watchmaking sector, and on comparison with the communities of practice of Totonacapan. These are offered solely as research context, with no commercial relationship of the Society with that sector.

RESULT OF THE FINANCIAL YEAR

2025 in figures

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CHF
61,271

Total income for the year

Membership fees, services, earmarked funding and voluntary contributions

CHF
32,889

Result of the financial year

Entirely allocated to the Society's non-profit purpose

1,731

Hours of volunteer work

Non-monetary indicator, with no accounting valuation

REVENUE STRUCTURE

Four distinct categories of income

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Corporate membership fees	CHF 15,000
Invoiced service provisions	CHF 21,305
Funding earmarked for research and archives	CHF 15,970.42
Voluntary contributions with no right to refund	CHF 8,051
Net financial result (exchange differences)	CHF 944.48
Total income for the year	CHF 61,270.90

Membership fees and earmarked funding grant the contributor no exclusivity, reserved deliverable or preferential licence.

GOVERNANCE AND CONTROLS

Documentary discipline proportionate to the association's size

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- Systematic distinction between activities carried out, preparatory research, proposals and institutional relationships.
- Conflict-of-interest register: voice and voting rights derive from membership status, not from the amount contributed.
- Receiving an archive does not automatically transfer all rights; each file records provenance, confidentiality and restrictions.
- A signed procedure for document and register control, with a Master List identifying the latest approved version of each instrument.

CONTINUITY 2026

Priorities for the following financial year

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— Research: convert prepared corpora into better-bounded research programmes, with university relationships and measurement protocols.

— Frontier2: continue academic and institutional dialogues before launching any qualification mechanism.

— Totonacapan and Maestrazgo: complete the inventory, stabilize the archives and deepen the relationship with the Centro de las Artes Indígenas.

— Communication: LatinoEmpresa adopts stable metadata and a durable editorial archive, selecting events only when they serve a precise line of work.

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The Integral Management Society · Genève